



CITY OF DELRAY BEACH

OFFICE OF THE CITY MANAGER

100 N.W. 1ST AVENUE • DELRAY BEACH • FLORIDA 33444 • (561) 243-7015



City Commission Information Letter Summary

April 24, 2026

Economic Development Synergy Efforts

- Two consulting firms were engaged to jumpstart the economic development strategy, with the immediate focus being: data, not assumptions—commercial inventory & vacant land analysis.
- Goal: identify real, marketable opportunities for targeted industries.
- The July presentation will define direction and momentum.
- The new Economic Development Manager will be expected to lead—not observe—this work.

Opioid Settlement Funding Strategy (FY 2026–2027)

- \$395K+ available—The Advisory Committee recommends a full investment in mobile integrated health.
- Strategy aligns with proactive, community-based response—not reactive services.
- The May 19 meeting is a key inflection point for Commission direction.

Climate Action Planning Pivot

- State policy has shifted from abstract climate goals to practical outcomes:
 - Asset performance
 - Operational efficiency
 - Risk reduction
 - Regulatory compliance
- **Climate Action Plan evolving into a Sustainability and Resilience Master Plan.**
- Focus: how infrastructure decisions are funded, built, and sustained.
- Workshop discussion forthcoming—this is a strategic reset, not a pause.



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Small Business Support Programming

- Initiative driven by Commission consensus, led by Vice Mayor Burns. The program will leverage technology tools and external partnerships.
- The Chamber of Commerce is positioned as a key collaborator, with the new Economic Development Manager leading the implementation.
- The commission will shape program goals before rollout.



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April 24, 2026

Anticipated Initial Consultation Services Deliverables to Support Economic Development Synergy Efforts

With the initiation of work imminent for professional services involving South Florida economic development consulting firms GRIP'D and Business Flare to help the City of Delray Beach to advance applicable planning and marketing efforts, the Office of the City Manager wishes to outline expectations for initial deliverables associated with noted endeavors.

As referenced in the attached electronic mail message from Assistant City Manager Jeff Oris, anticipated outcomes include data analytics for most recent commercial real estate inventory, as well as an aggregate assessment of developable vacant land in our community. This information will likewise serve as a core basis for marking specific opportunities via a targeted industry profile.

A presentation concerning resulting outlook and other related updates is therefore anticipated circa July. Meanwhile, the current process of recruiting professionals interested in the now available Economic Development Manager role will include a focus and expectation that the selected candidate will fully interact with Mr. Craig Agranoff (GRIP'D) and Mr. Kevin Crowder (Business Flare) to ultimately represent the City of Delray Beach's prospective efforts accordingly.

Follow-Up Regarding Fiscal Year 2026-2027 Expenditure Plan Recommendations from the Opioid Settlement Advisory Committee

As a function of the Fiscal Year 2026-2027 Proposed Budget process also includes program considerations for various community support endeavors, recommendations for a spending plan from the Delray Beach Opioid Settlement Advisory Committee was recently forwarded to the Office of the City Manager.

City Commission Information Letter

April 24, 2026

Page 2

Via Assistant City Manager Jeff Oris' role as appointed committee liaison, recommendations to this effect involved utilizing 100% of the City's available opioid settlement funds towards a mobile integrated health program (consistent with observations shared to this effect during Tuesday evening's regular City Commission meeting). Meanwhile, please be advised that the current balance as noted is \$395,524.93.

A formal presentation as outlined will therefore be offered during the May 19th regular City Commission meeting. This dialogue will likewise facilitate an opportunity for respective direction, and applicable proposed budget alignment.

Pivots and Adjustments in Municipal Climate Action Planning in Response to Applicable State of Florida Policies

Given state legislative policies impacting Florida municipal abilities to engage in climate action planning and other related activities and programs, the Office of the City Manager is currently working to offer alternative considerations for City Commission review and evaluation.

As referenced in the attached memorandum from Interim Sustainability and Resiliency Officer Chris Chitester, guidance to this effect involves a shift in focus from greenhouse gas reduction initiatives to more asset performance, operational efficiency, risk mitigation, and regulatory compliance.

Direction is likewise imminent to convert previously initiated climate action plan efforts into a policy position that more robustly aligns with how City of Delray Beach capital and infrastructure decisions are funded and implemented.

A public dialogue regarding applicable prospective City of Delray Beach policies and practices will therefore be offered during a City Commission workshop meeting in the next couple of months. This exercise will likewise formally introduce what will become the Delray Beach Sustainability and Resilience Master Plan, to support the aforementioned refocus objectives accordingly.

Pending Organizational Structure for Small Business Support Programming

In response to consensus recently initiated by Vice Mayor Angela Burns, the Office of the City Manager began outlining a path forward regarding implementation of a small business assistance program. Via the application of ancillary technology access, as well as applicable collaboration with external partner agencies, the City of Delray Beach will soon be in position to develop this initiative.

As noted in the attached electronic mail message from Jeff Oris, anticipated collaborative engagement includes the Greater Delray Beach Chamber of Commerce. Involvement to this effect is appropriate, considering its existing relationship with the local Small Business Development Council.

A priority focus for the new Economic Development Manager (once selected) will be formal development and introduction of the Delray Beach Small Business Assistance Program. City Commission will therefore have an opportunity to offer additional input and suggestions regarding goals, objectives, and respective implementation via a workshop session in the coming weeks after the conclusion of the referenced professional selection process.

Calendar of Meetings, Activities, and Functions

In support and recognition of National Take Our Daughters and Sons to Work Day, the City of Delray Beach hosted its annual 'Take Your Child to Work Day' yesterday.

As such is likewise formally recognized by the School District of Palm Beach County, we allowed employees with children currently in grades 1st through 8th, as well as a few high school students, to safely interact with various municipal operations via the supervision of their parents (who are employed by our organization).

As always, this opportunity proved to be an enjoyable learning experience, yielding exposure and education relative to municipal operations and the

City Commission Information Letter

April 24, 2026

Page 4

innerworkings of local government. I individually appreciated the resulting enthusiasm I was able to witness from youth participating in the program that visited with the Office of the City Manager to learn more about my respective role and function.

Enclosures:

Electronic Mail Message from Jeff Oris – Economic Development Study Outcomes

Memorandum from Chris Chitester – 2026 Legislative Session... Repositioning of the Office of Sustainability and Resiliency

Electronic Mail Message from Jeff Oris – Small Business Assistance Program

Calendar for Business Week of April 20, 2026

CM/Documents/City Commission Information Letter 182

Terrence R. Moore

From: Oris, Jeff
Sent: Thursday, April 23, 2026 7:53 PM
To: Terrence R. Moore
Subject: Economic Development Study Outcomes

Mr. Moore,

This memo is to reiterate and summarize the anticipated deliverables for the economic development study and economic development marketing strategy being prepared by Business Flare and GRIPD (respectively). We will initiate efforts for both engagement shortly.

Business Flare, LLC will prepare an Economic Development Positioning and Targeting Plan. There are several key outcomes/deliverables that will be realized from the scope of this effort through several phases of the work. In Phase I, Business Flare will start with the delivery of a full catalog of commercial real estate in the City. Sorted by corridor, this catalog will include information on each commercial building and property. A full assessment of available vacant and underutilized parcels showing development/redevelopment potential including what land use or other changes may be beneficial to facilitate use of the property by any determined targeted industries. Business Flare will further document all of the beneficial infrastructure for economic development marketing such as, but not limited to: schools, transportation networks, workforce housing stock, and lifestyle amenities.

Phase 2 of this effort will result in deliverables such as an analysis of what is offered by competitive cities in Palm Beach County and/or our immediate region to show what others are doing and what is working for them. Further analysis will include an articulation of what the City of Delray's competitive advantages to include items such as lifestyle desirability and other quality of life metrics resulting in potential narratives to assist in attraction of new businesses. Lastly, the firm will provide an analysis of the City's existing incentives against competitors incentives and they will make recommendations as to the incentives and other tools the City should consider in order to attract desired industries.

The third phase of the study will result in the key deliverable of a Target Industry Profile. This profile will include recommendations as to the type of industries/businesses the City should seek to attract. Further, this deliverable will include a profile for each recommended target industry such as typical space requirements, location decision factors, and growth trajectory for each. This phase will also deliver a Prospect Identification Methodology that will give the City a framework for which to identify and qualify prospects including scoring criteria and outreach triggers.

In the final work phase of the effort, Business Flare will produce information and data and messaging that will mesh with the efforts anticipated in GRIP.D's marketing efforts to attract desired industries. Business Flare will also identify key partners and the role of each in attraction efforts (i.e. The CRA, DDA, Chamber of Commerce, Palm Beach Business Development Board, etc.) as well as key locations to place/utilize marketing resources.

These deliverables will all be designed along with the marketing strategy anticipated to be undertaken by GRIP.D (who will be involved in review of efforts undertaken by Business Flare to insure their useability for marketing). GRIP.D will refine the deliverables from Business Flare into a marketing strategy to

include development of tailored positioning for the identified Target Industries to ensure targets are consistently positioned, communicated, and pursued through future marketing and outreach efforts. This will include delivery of a compelling, decision-maker ready positioning for utilization in attracting the desired industries to Delray Beach.

GRIP.D will further deliver a clear economic development narrative and messaging which will provide a single, consistent narrative for corporate decision-making. This deliverable will include a “Why Delray?” narrative to package the key information related to the City identified by Business Flare as well as clearly convey what incentives may be available to the industry(ies) to which we are marketing without overselling their availability. This information will be developed for use in all methods of marketing and to all potential decision-makers. GRIP.D. will also produce industry-specific messaging for each Target Industry including creative assets, development of briefs and pitch-decks, and broker-ready presentation materials.

Once all this information is created and developed into marketing resources, GRIP.D will create an efficient “Precision Distribution and Outreach Strategy” that will identify where target decision-makers consume such information, provide controlled distribution strategies aligned with the City’s available property inventory, desired industries, and, where possible, in-line with County and State economic development efforts (to maximize the potential use of incentives through these levels of government). GRIP.D will utilize these materials, and other supporting documents they will create, to support on-going marketing efforts they will assist the City in undertaking.

It should be noted that while both Business Flare’s and GRIP.D have finite and clear deliverables outlined in their Scopes of Work, GRIP.D is also engaged with the City for on-going marketing efforts. Once deliverables are produced and delivered, GRIP.D will have an on-going relationship with the City (for at least one-year) to continue to assist in marketing Delray Beach which may include the creation of additional documents and marketing methods not already identified as deliverables.

I can confidently say that we all look forward to the development of quality documents and marketing materials and moving on to seeking and attracting quality, high-growth companies that will fully integrate with the fabric of the “Village by the Sea” while providing jobs and resources for our residents and our city!

Please reach out to me if you require any additional information.

Jeff Oris, CEcD
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CITY OF DELRAY BEACH
OFFICE OF SUSTAINABILITY AND RESILIENCE
100 N.W. 1ST AVENUE • DELRAY BEACH • FLORIDA 33444 • (561) 243-7000



To:

Terrence Moore, City Manager
Jeff Oris, Assistant City Manager

From:

Chris Chitester, Interim Sustainability and Resilience Officer

Subject:

2026 Legislative Session Takeaways and Recommended Strategic Repositioning of the Office of Sustainability and Resilience

Purpose

This memo summarizes the most relevant outcomes of the 2026 Florida Legislative Session for the City's sustainability and resilience work and recommends an updated operating strategy for the Office of Sustainability and Resilience. The recommended shift is to position sustainability work less as greenhouse-gas reduction policy and more as **asset performance, operational efficiency, risk mitigation, regulatory compliance, and cost avoidance**. This approach is more durable under recent state policy changes and better aligned with how City capital and infrastructure decisions are funded and implemented. The legislative summary below is drawn from the City's post-session report.

Executive Takeaway

The 2026 Session continues a broader state trend: **reduced local discretion in climate, land use, and development-related decision-making**, paired with stronger expectations for faster permitting, more objective development standards, and tighter constraints on local policy experimentation. Bills affecting greenhouse gas policy, land use, impact fees, permitting, and development approvals materially affect how the City should frame and organize its sustainability and resilience work.

For Delray Beach, the immediate management implication is that sustainability work should not be framed primarily as emissions reduction or "net zero" policy. Instead, it should be embedded into how the City manages public assets, capital projects, infrastructure risk, operating costs, service reliability, and long-term fiscal exposure. That change is especially important because the Office of Sustainability and Resilience does not control the major capital funding required for resilience implementation; those funds sit primarily in Public Works and related operating departments. The City therefore needs a model in which sustainability expertise is integrated upstream into capital planning and project development, not isolated as a small standalone program function.

What Changed in the Legislature and Why It Matters

1. State restrictions on "net zero" policy are the single most important issue for this office

HB 1217 prohibits governmental entities from adopting or enforcing a “net zero policy,” prohibits use of public funds to support certain net-zero-related procurement or organizational commitments, and requires an annual affidavit of compliance. The bill also restricts procurement preferences or fees used to advance net-zero policy.

Management implication

This does **not** eliminate the need for resilience, efficiency, building performance, or infrastructure planning. It does mean the City should avoid centering policy language around emissions targets, carbon reduction, or procurement preferences justified primarily on greenhouse gas outcomes. The City’s sustainability work should instead be justified and communicated in terms of:

- cost control
- lifecycle value
- avoided damage and liability
- service continuity
- infrastructure durability
- regulatory compliance
- public health and safety
- economic resilience

2. Local control over land use and development continues to narrow

The report identifies several passed measures that constrain local discretion over development approvals, compatibility findings, housing siting, and application processing timelines, including SB 686 on agricultural enclaves and HB 399 on land use and development regulations. These bills create tighter review windows, stronger presumptions in favor of development, and less ability to rely on qualitative concepts such as neighborhood character or broad policy objections.

Management implication

If Delray Beach wants resilience, building performance, urban heat mitigation, multimodal access, flood reduction, or public realm quality to show up in projects, those considerations must be translated into **objective standards, technical review criteria, engineering requirements, and capital design expectations**. The City will increasingly have less room to rely on generalized policy language after the fact.

3. Faster permitting and more outside/private review increase the need for technical coordination

HB 803 and HB 927 both push local governments toward faster permit processing, more structured deadlines, and greater reliance on outside or private review support.

Management implication

The City’s resilience and sustainability concerns must be brought in **early**, at the pre-design and capital planning stage. Once projects move into formal permitting, timelines and state constraints

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make it harder to add substantive performance requirements. This is an organizational issue as much as a policy issue.

4. Impact fee and finance constraints make fiscal framing even more important

HB 1329 increases transparency requirements and constrains certain impact fee practices, including stricter plan-based methodologies and tighter standards for increases.

Management implication

Projects that improve resilience or sustainability will increasingly need to compete on their financial merits. They should be framed as improving asset life, reducing maintenance costs, lowering claims exposure, preserving service levels, and protecting tax base rather than as discretionary environmental enhancements.

5. Environmental preemption efforts did not fully pass, but the direction is clear

A broad water management preemption proposal failed this session, but the attempt itself signals continuing legislative interest in reducing local environmental regulatory authority.

Management implication

The City should assume that future sessions may continue to narrow local flexibility. That makes it more important to incorporate resilience and environmental performance through existing engineering, facilities, transportation, stormwater, and capital project processes rather than relying only on standalone policy commitments.

What This Means for Delray Beach Specifically

Current condition

The Office of Sustainability and Resilience currently manages a relatively narrow set of direct programs:

- reef restoration
- habitat restoration in parks
- LEED for Cities certification
- development of the Sustainability and Resilience Master Plan, formally the Climate Action Plan

These are valuable programs, but they do not capture the full operational scope of sustainability as it relates to municipal government performance.

Structural problem

The City's highest-cost and highest-risk decisions are being made through:

- Public Works
- Facilities and building renovation/design
- transportation and multimodal improvements
- stormwater and drainage work

- community improvement planning
- right-of-way and public realm design
- potentially housing, equity, and neighborhood investment decisions

Yet the office with subject-matter expertise in building science, lifecycle performance, risk reduction, energy, resilience, and long-range sustainability is not consistently embedded in those conversations. This creates a mismatch between where the City's technical sustainability knowledge sits and where the capital and operational decisions are made.

Practical result

The office is often perceived as focusing only on habitat and environmental stewardship, rather than as a cross-functional technical resource for:

- municipal building performance
- project design review
- resilience criteria in CIP projects
- multimodal and transit-supportive design
- stormwater adaptation
- public health and comfort
- social equity and education outcomes
- operational efficiency and asset management

That perception is too narrow for the City's actual needs.

Recommended Strategic Shift

A. Reposition the office around asset performance and risk mitigation

The office should continue its current environmental, habitat, and certification work, but its City-facing function should be reframed as a support and review function for **asset performance, capital project outcomes, operational risk reduction, and cost avoidance.**

That means sustainability should be treated as:

- a capital planning lens
- a facilities performance lens
- a risk-management lens
- a cost-avoidance lens
- a cross-department technical advisory function

This is a stronger internal model than treating sustainability as a separate set of special projects.

B. Shift the language from carbon benefits to operating and financial outcomes

Projects should no longer lead with "carbon reduction" or "net zero" language. They should lead with measurable public value such as:

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Cost avoidance

- reduced utility cost
- avoided flood damage
- deferred capital replacement
- reduced pavement or facility deterioration
- reduced maintenance burden

Operational performance

- more durable facilities
- lower lifecycle cost
- improved uptime and service continuity
- reduced heat load in public spaces and buildings
- more efficient water use

Risk mitigation

- reduced vulnerability to flooding and heat
- lower claims and liability exposure
- improved emergency readiness
- more reliable asset performance

Revenue and tax base protection

- preserving property values
- supporting tourism and business district function
- protecting insurability and long-term economic competitiveness

Compliance and funding alignment

- supporting state and federal grant competitiveness
- meeting regulatory obligations
- reducing future unfunded mandates

This is not a cosmetic change. It is a necessary shift in how projects are scoped, justified, and brought forward.

C. Embed the office into capital and infrastructure workflows

Because the office does not control the budget for major infrastructure work, its influence must come through process and institutional role definition. The office should be included as a standard reviewer and participant throughout:

- capital improvement planning
- new building design and major renovations
- stormwater and drainage projects
- bike and pedestrian improvements

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- transit-supportive planning
- community improvement plans
- resilience-related grant development
- public realm design standards
- major procurement and design criteria discussions where lifecycle value is implicated

D. Convert the Climate Action Plan into a legally durable Sustainability and Resilience Master Plan

Given the legislative context, the City should continue the planning effort but position it as a **Sustainability and Resilience Master Plan** focused on:

- asset performance
- service continuity
- cost avoidance
- public health
- environmental quality
- adaptation and risk mitigation
- infrastructure resilience
- neighborhood quality and access
- long-term fiscal resilience

Where greenhouse gas metrics should still be retained for benchmarking or external certifications, they should not be the central organizing rationale for City implementation decisions.

Bottom Line

The 2026 Session did not eliminate the need for sustainability and resilience work. It changed the terms under which local governments must justify and structure that work. Delray Beach's most effective response is to reposition the Office of Sustainability and Resilience as a cross-functional operational partner focused on **asset performance, risk mitigation, infrastructure quality, lifecycle value, and long-term municipal resilience**. That model is better aligned with state policy, better aligned with City funding realities, and better aligned with the expertise the office can provide.

Terrence R. Moore

From: Oris, Jeff
Sent: Wednesday, April 22, 2026 6:00 PM
To: Terrence R. Moore
Subject: Small Business Assistance Program

Mr. Moore,

As you are aware, the Economic Development Division of the City Manager's Office has been mapping out a small business program recently. The program has several components. The most important is a free seminar series to include education on key topics of importance to small businesses ranging from how to handle your businesses finances to utilization of artificial intelligence. It is anticipated that the program will be undertaken in conjunction with the Greater Delray Beach Chamber of Commerce that will also expose participants to the Small Business Development Council so that they can get personalized assistance from that entity.

Although recently delayed, we also expect to continue our annual small business event at which we inform attendees on how to secure and do work with the City of Delray Beach (as well as other government agencies). This event also includes a reverse trade show in which each city department has a table staffed by employees of the department that make small (less than \$100,000) purchases that do not require a formal procurement process. This exposes the business to the people who seek quotes and are responsible for these purchases.

Additionally, the basics of an "ombudsman" program have been drafted. The intent of this program is for any business that is having difficulty navigating any approval process in the City to have someone within the City who can help them understand the requirements of various approvals and permits and the expectations on their design and construction contractors. The intended end result of this program is to assist businesses reduce the time to receive their approvals so they can open, expend, or remodel their shops/offices in a more efficient timeframe.

The City is currently seeking to fill the open Economic Development Manager position. Among other characteristics and knowledge, we will be looking for an individual with the experience and expertise to carry out the outlined programs as well as to produce and implement additional such initiatives.

Please let me know if you require any additional information.

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April 20, 2026 - April 26, 2026

April 2026							May 2026							
Su	Mo	Tu	We	Th	Fr	Sa	Su	Mo	Tu	We	Th	Fr	Sa	
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19	20	21	22	23	24	25		17	18	19	20	21	22	23
26	27	28	29	30				24	25	26	27	28	29	30
								31						

Monday, April 20

- ← EOC Status - Level 4 - Normal Municipal Operations/Monitoring - Delray Prepared EOC →
- 7:00am - 8:30am Begin CIL (CM Office) ↻
- 8:30am - 8:40am New employee orientation (First Floor Conference Room) - Bast, Dot ↻
- 10:00am - 11:00am Mayor Meeting w/CM Moore Re: Agenda & Updates (CM Office) - Terrence R. Moore ↻
- 10:00am - 10:30am City Commission Meeting Preparation (CM Office) - Terrence R. Moore
- 10:30am - 11:00am Organizational and Operational Structure for Pension Administrator (CM Office) - Terrence R. Moore
- 12:00pm - 12:30pm Various (Various)
- 1:30pm - 2:00pm Follow-Up Regarding General Employees
- 3:00pm - 4:00pm Commissioner Burns mtg w/CM Moore Re:
- 3:00pm - 3:30pm Follow-Up Regarding Purchasing and

Tuesday, April 21

- ← EOC Status - Level 4 - Normal Municipal Operations/Monitoring - Delray Prepared EOC →
- 9:00am - 10:00am Compile Information Letter Report - Pivots and Adjustments in Municipal Climate Action Planning in Response to State Policies on the Subject (CM Office) - Terrence R. Moore
- 10:00am - 11:00am Compile Information Letter Report - Spending Plan Recommendations from Opioid Committee for Fiscal Year 2026-2027 (CM Office) - Terrence R. Moore
- 11:00am - 12:00pm Request for SS4A Grant Application to Improve Safety on A1A Crosswalk South of Linton Boulevard (CM
- 2:30pm - 3:30pm Various (Various)
- 5:00pm - 9:00pm Regular Commission Meeting (Conference Room - Commission Chambers) - Terrence R. Moore
- 5:00pm - 10:00pm April 21, 2026 Commission Meetings - Viewing of Presentations (Microsoft Teams Meeting) - Burson, Anthony

Wednesday, April 22

- ← EOC Status - Level 4 - Normal Municipal Operations/Monitoring - Delray Prepared EOC →
- 7:30am - 8:30am Kiwanis Club of Delray (American Legion Post #65.
- 9:00am - 9:30am Sam Metott Bi-Weekly Meeting (CM Office) -
- 9:30am - 10:00am Curation Services at Creative Arts School (CM
- 10:00am - 11:00am Agenda Review Meeting (May 5, 2026 CC
- 10:00am - 11:00am Weekly Meeting with the Executive Leadership
- 10:00am - 10:30am Gina Carter Bi-Weekly Meeting (CM Office) -
- 11:00am - 12:00pm Commissioner Casale Meeting w/CM Moore
- 11:00am - 11:30am Follow-Up Regarding Purchasing and
- 11:30am - 1:00pm HOLD - PBC League of Cities General
- 2:00pm - 2:30pm Jay Stacy: Biweekly Touchbase (CM Office) -
- 2:30pm - 3:30pm Compile Information Letter Report - Anticipated
- 4:00pm - 5:00pm Fire Chief Martin Meeting w/ CM Moore (CM
- 5:00pm - 6:00pm Compile and Deliver (CM Office)

Thursday, April 23

- ← EOC Status - Level 4 - Normal Municipal Operations/Monitoring - Delray Prepared EOC →
- 9:00am - 10:00am Compile Information Letter Report - Organizational Structure for Existing Small Business Support Programming (CM Office) - Terrence R. Moore
- 10:00am - 10:30am Jerri Pryor - Biweekly Touchbase (CM Office) - Terrence R. Moore ↻
- 11:00am - 11:30am Update on Parking Authorization for Coda Townhomes (Phone Conference) - Terrence R. Moore
- 11:30am - 12:00pm Janai Bowens - Biweekly Touchbase (CM Office) - Terrence R. Moore ↻
- 2:00pm - 3:00pm Community Engagement Expectation Relative to Delray Beach Municipal Golf Course Operations (Conference Room - City Manager; ****TEAMS MEETING for those who can't attend in
- 3:00pm - 4:30pm Various (Various) ↻

Friday, April 24

- ← EOC Status - Level 4 - Normal Municipal Operations/Monitoring - Delray Prepared EOC →
- 7:30am - 9:00am Finalize CIL (CM Office) ↻
- 9:00am - 10:00am Process Various (Various)
- 10:30am - 12:00pm Various (Various)
- 11:00am - 1:30pm PBCCMA (Monthly) Meeting (TBD) - Vega, Brenda ↻
- 11:30am - 1:00pm PBCCMA Monthly Meeting - Hosted by the City of Palm Beach Gardens (Burns Road Community Center (Palm Room), 4404 Burns Road, Palm Beach Gardens, FL 33410) - Janet Perry
- 2:00pm - 2:30pm CERCLA (Microsoft Teams Meeting) - Inglese, Cathy
- 2:30pm - 3:00pm 2:30 pm - DEPARTMENT STAFF MONTHLY MEETING (Conference Room - City Manager) - Oris, Jeff ↻
- 3:30pm - 4:30pm Various (Various)

Saturday, April 25

- ← EOC Status - Level 4 - Normal Municipal Operations/Monitoring - Delray Prepared EOC →
- 10:00am - 11:30am Delray Beach Tennis Center (Delray Beach Tennis Center) ↻
- 11:30am - 1:00pm Various, CIL Notes, etc. (CM Office) ↻

Sunday, April 26

- ← EOC Status - Level 4 - Normal Municipal Operations/Monitoring - Delray Prepared EOC →